

SPECIAL
50th
ANNIVERSARY
EDITION

2016 ANNUAL REPORT



 **nhcuc** New Hampshire College
& University Council
*Celebrating Fifty Years of Cooperation Through Collaboration
1966-2016*



OUR MESSAGE

NHCUC CHAIR AND PRESIDENT

With over 92,000 undergraduate and graduate students attending New Hampshire's public and private colleges and universities, tomorrow's highly skilled workers and engaged citizens are being educated right here in the Granite State. Recognizing the benefits of working together, New Hampshire's non-profit higher education institutions understand that they benefit from sharing scarce resources and partnering with each other through the New Hampshire College & University Council (NHCUC).

The NHCUC, founded in 1966, is a unique higher education consortium with a diverse membership of public and private, four- and two- year colleges and universities. For 50 years the NHCUC has worked to provide services and programs that benefit students, faculty, administrators, and its member institutions. Through shared library services, collaborative admissions programs, faculty and professional development offerings, and career services the NHCUC connects its member campuses in a variety of effective and important ways.

Recognizing that education does not just occur in the classroom, the NHCUC continuously seeks dynamic partnerships with K-12 schools, businesses, and other non-profit organizations. As a co-founder of the New Hampshire Forum on the Future, the NHCUC ensures that the emerging issues and opportunities confronting New Hampshire are regularly addressed at a series of engaged breakfast briefings targeted to the state's key thought leaders. To prepare high school students for college level courses, the NHCUC, in partnership with the New Hampshire Department of Education, sponsors the New Hampshire Scholars Program, which partners with local high schools to encourage students to take rigorous academic classes.

New Hampshire's postsecondary education sector represents a major component of the state's economy. Contributing over \$6 billion annually to New Hampshire's economic engine, colleges and universities provide over 28,000 direct and indirect jobs to the state's labor force, expend over \$1 billion on wages and salaries, and confer more than 16,000 degrees annually.

Under the guidance and leadership of the presidents from each of the NHCUC's member institutions, the NHCUC is an important convener, advocate, and representative for New Hampshire's diverse array of postsecondary educational institutions.



A handwritten signature in black ink that reads "Todd Leach".

Todd Leach
Chair, NHCUC
Chancellor, USNH



A handwritten signature in black ink that reads "Tom Horgan".

Thomas R. Horgan
President and CEO, NHCUC

OUR GOALS

The NHCUC serves as an important “voice for higher education” in New Hampshire and serves to support and reinforce the messages of our member campuses with media outlets, business organizations, and policy leaders.

We strive to build important partnerships through engagement and participation. The New Hampshire Forum on the Future and the New Hampshire Coalition for Business and Education continue to support our message about the importance of the higher education sector. We are actively engaged in the 65x25 initiative as the voice for all sectors of higher education.

Following are highlights of our 2015-2016 organizational goals:

GOAL I

ENHANCE THE NHCUC AS A RECOGNIZED AND RESPECTED ADVOCATE FOR THE NHCUC MEMBER INSTITUTIONS

- Over the past year a number of positive contacts were made with NH elected officials and policy makers. Governor Hassan requested the NHCUC convene a higher education group on the subject of STEM and COMPLETE COLLEGE AMERICA. We also were engaged in hosting candidates for governor at our board meetings and were in regular communication with legislative staffs, both at the state and federal levels.
- We worked with the New England Council to foster active business/higher education partnerships, including hosting a NH Reception in Boston for NH business and HE leaders prior to the NEC’s annual dinner and through sponsorship of Politics and Eggs.
- We worked with the NH State Society to support student interns in the nation’s capital.
- Appointed to the NH Regional Planning Commission Advisory Board to the NH Rail Authority as the representative for the higher education sector.
- Continued partnership with the NH Department of Education to sustain NH Scholars.
- At the invitation of Congresswoman Kuster we participated in a number of open forums on higher education issues.
- The NHCUC was vocal in successfully defeating the BET tax proposal to include nonprofits, and colleges and universities.
- Played a critical role in avoiding onerous new regulations dealing with educational requirements for mental health practitioners licensed by the NH Board of Mental Health Practice.
- Continued to represent NHCUC on the NH Unique College Savings Commission, ensuring that all undergraduate sectors of HE in NH remain participants and recipients of scholarships and endowment allocations.

GOAL II

CONSISTENTLY OFFER OUTSTANDING MEMBER SERVICES AND PROGRAMS THAT ARE RECOGNIZED AS BEING VALUABLE AND SIGNIFICANT FOR DIVERSE CAMPUS CONSTITUENCIES

- The NHCUC continues to serve the needs of our various campus constituencies with professional development programs and through the hosting of various conferences at low or no cost. This past year the Guidance Counselor Fall Tour was very successful with high school representatives from across the country attending. Attendance from counselors increased by over 20% from the previous year.
- The NHCUC Job Fair served nearly 400 students from member institutions. Last year we saw a 14% increase in business participation.
- A Fall Higher Education Briefing was held with outstanding speakers, including Barbara Brittingham from NEASC and the editor of Inside Higher Education.
- NH Scholars continues to be a successful and important endeavor with over 400 business partners and 80 high schools signed on from across the state. An active steering committee chaired by State Senator Molly Kelley has been instrumental in fundraising and in establishing a new STEM and ARTS pathway. We hosted over 400 high school students last fall at SNHU, over 250 high school students at White Mountains Community College at Berlin, and hosted regional college affairs across the state.

GOAL III

BUILD A COLLABORATIVE BOARD THAT VALUES THE COLLEGIAL CULTURE OF THE NHCUC

- We engaged in some important conversations over the past year, including tackling the topic of a strategic direction for the NHCUC as we approach our 50th anniversary. Board meetings offered opportunities for engaging with outside speakers and each other on issues of interest to the membership.
- With assistance from Dr. Andy Smith at the UNH Survey Center, we surveyed the NHCUC Board for important perspectives on the NHCUC. We also surveyed the NHCUC committees. Dr. Charlie Desmond facilitated a board conversation around a strategic review of the NHCUC in February. In April a Board Retreat was facilitated by Dr. Richard Gustafson which resulted in important strategic decisions being made to help steer the organization in the next several years.



OUR ACTIONS

The NHCUC member institutions provide educational opportunities to students across the state, the nation, and the globe. The NHCUC works in collaboration with campus administration, faculty, and staff at each of the member institutions to assist and enhance their individual and collective endeavors. Additionally, we partner with the business and K-12 communities to help build New Hampshire's pipeline of well prepared and highly educated citizens.



NH FORUM ON THE FUTURE

The New Hampshire Forum on the Future, founded in 2005, brings a sharp focus to the variety of forces shaping the State of New Hampshire. The Forum convenes leaders from higher education, business, and public policy to examine information on the New Hampshire economy, business climate, education, government, etc. In effect, The Forum is serving as a cornerstone for examining issues and trends and asking key questions, including how we can best prepare for our collective future.

NH EXCELLENCE IN EDUCATION AWARDS - “ED”IES AWARD FOR OUTSTANDING FACULTY

The NHCUC annually participates in the New Hampshire Excellence in Higher Education Awards, informally known as the “ED”ies Awards. The selection for Outstanding Teaching in Postsecondary Education Award is a competitive process which involves nominees from the various colleges which are members of the New Hampshire College & University Council.

ANNUAL COLLEGE FAIR FOR ESOL STUDENTS

More than 1,000 English Speakers of Other Languages (ESOL) students have attended the Annual College Fair. This three-hour event offers a student panel comprised of former refugee/immigrant high school students who at the time of the event are successfully enrolled in college, plus a college fair with over 20 New Hampshire institutions.

COLLEGE ACCESS CONVENTIONS

More than 10,000 underrepresented high school students have participated in 32 Regional College Access Conventions for higher education in the state (Monadnock Region, Greater Manchester Area, Lakes Region and North Country). The Access Convention is one of the most anticipated access events of the year. The NHCUC Diversity Initiative provides travel stipends to participating high schools and is free for students.

ADMISSIONS COMMITTEE

The NHCUC provides an opportunity for admissions offices to collaborate in creating awareness of affordability and accessibility and to raise visibility at member institutions. Activities include an annual guidance counselor tour, social media efforts, and various marketing/outreach activities.

CAREER PROFESSIONALS COMMITTEE

Career professionals at NHCUC member institutions collaborate in establishing networking, conducting employer outreach, and facilitating professional development in support of serving students and alumni, faculty and administration. Activities include an annual career fair, meetings with business leaders concerning workforce needs, and various outreach efforts.

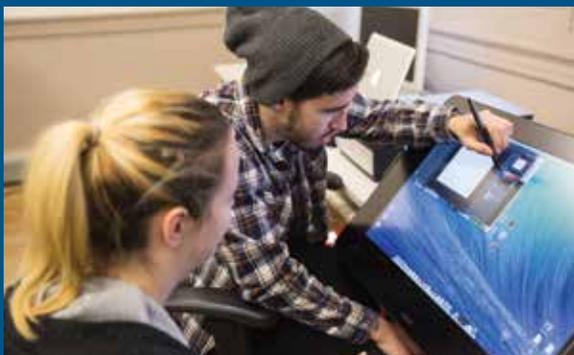
LIBRARIES COMMITTEE

Library directors regularly promote and improve cooperation and collaboration among member libraries in order to enhance effectiveness, efficiency, and service to patrons at participating institutions. Activities include an interlibrary loan program, professional development programs and sharing of best practices.

NH SCHOLARS

Working with more than 80 high schools across the state, the NHCUC encourages students to pursue a rigorous academic program in high school through the New Hampshire Scholars Initiative. With support from the New Hampshire Department of Education, NH Scholars has seen tremendous growth in this program and adoption by nearly every public high school in the state. In 2016, new achievement levels were implemented with the launch of a STEM Pathway and an Art Pathway.

OUR MEMBERS



The New Hampshire College & University Council is fortunate to have a distinguished list of institutions of higher learning in its membership base. NHCUC members are a diverse group of postsecondary institutions with unique cultures, complexities, and academic missions. As New Hampshire-based institutions, they have much in common and a great deal to gain from their mutual association.

2016-2017

Antioch University New England

Colby-Sawyer College

Community College System of New Hampshire

Great Bay Community College

Lakes Region Community College

Manchester Community College

Nashua Community College

NHTI—Concord's Community College

River Valley Community College

White Mountains Community College

Franklin Pierce University

Granite State College

Hellenic American University

Keene State College

MCPHS University – Manchester

New England College

New Hampshire Institute of Art

Plymouth State University

Rivier University

Saint Anselm College

Southern New Hampshire University

University of New Hampshire

OUR PRIORITIES



MISSION

The New Hampshire College & University Council is a 501(c)3 educational consortium whose mission is the advancement of public and private higher education in New Hampshire.

ADVOCACY

The NHCUC is a visible and vocal voice for the public and private, not-for-profit higher education sector in the Granite State. We regularly communicate with the media, business leaders, and public policy makers on the important higher education issues of the day.

ONGOING PROGRAMS

The NHCUC manages a number of ongoing programs including staffing the Academic Affairs, Admission, Career Professionals, and Libraries Committees. Additional programs include providing administrative oversight to the New Hampshire Forum on the Future, New Hampshire Scholars and a number of publications and surveys.

INITIATIVES

The NHCUC is responsive to a wide array of campus and community needs and is well positioned to take on new initiatives in response to requests and approved priorities. Recently the NHCUC has co-sponsored a conference on Responding to Veterans, providing administrative support to the New Hampshire Coalition for Business and Education and creation of the New Hampshire Forum on the Future's CEO Roundtable.



OUR LEADERSHIP



BOARD OF DIRECTORS

2016-2017

EXECUTIVE COMMITTEE

Todd Leach

Chair
Chancellor, University System
of New Hampshire

Anne Huot

Executive Committee Member
President, Keene State College

Sr. Paula Marie Buley

Vice Chair
President, Rivier University

Paul LeBlanc

Executive Committee Member
President, Southern New Hampshire
University

Steven DiSalvo

Treasurer
President, Saint Anselm College

Mark Rubinstein

Executive Committee Member
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Michele Perkins

Immediate Past Chair
President, New England College

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Associate Vice Chancellor of the System,
Antioch University New England

Charles Monahan

President, MCPHS University

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President, Colby-Sawyer College

Lucille Jordan

President, Nashua Community College

Ross Gittell

Chancellor, Community College System
of New Hampshire

Kent Devereaux

New Hampshire Institute of Art

Kim Mooney

President, Franklin Pierce University

Don Brix

President, Plymouth State University

Leonidas Koskos

President, Hellenic American University

Mark Huddleston

President, University of New Hampshire

OUR
FINANCES
& STAFF



New Hampshire
College & University
Council

FINANCE REPORT

The New Hampshire College & University Council is primarily a member-supported, non-profit organization, with additional support generated from grants, contributions and program revenues. FY2016 operating budget total: \$771,260

Following is a summary of our financials for Fiscal Year 2016.

Revenues

Member Assessments	59%
Program Revenues	6%
Investment Income	5%
Grants	13%
Contributions	9%
Miscellaneous	8%

Expenses

Payroll	32%
Marketing	4%
Office Expense	8%
Program Expense	39%
Other	16%

NHCUC Staff

Dr. Thomas R. Horgan
President & CEO

Stephanie S. Lesperance
Associate Director

Scott C. Power
Director, NH Scholars Program



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